ASSOCIATION OF AMERICAN COLLEGES

Bulletin

VOLUME XII

The Program of the Thirteenth Annual Meeting

Entrance to College in Marsac 10 setts the Middle Atlantic, and the Southern States

Student Earnings in Columbia
College

Professional Growth if Faculty Members: A Bibliography



BULLETIN

Vol. XII

NOVEMBER, 1926

No. 4

The Program of the Thirteenth Annual Meeting

Entrance to College in Massachusetts, the Middle Atlantic, and the Southern States

Student Earnings in Columbia College

Bibliography: Professional Growth of Faculty Members

Edited by

ROBERT L. KELLY Secretary of the Association

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TENTATIVE PROGRAM OF THE THIRTEENTH ANNUAL MEETING OF THE ASSOCIATION OF AMERICAN COLLEGES

The Congress Hotel, Chicago January 13-15, 1927

The discussion of "The Effective College" begun at the Annual Meeting, January, 1926, will be continued at this meeting.

THURSDAY, JANUARY 13

7:00 P. M. Annual Dinner.

The Address of the President.

Dean John R. Effinger.

A Platform for the Effective College.

(Speaker to be supplied.)

The Relations Between Faculty and Students.

President Clarence C. Little, University of Michigan. Announcement of Committees.

FRIDAY, JANUARY 14

9:30 A. M.

Annual Report of the Executive Committee.† Special Report, Commission on Fine Arts.

Dr. Robert L. Kelly.

Annual Report of the Treasurer, President B. I. Bell.

The Financial Needs of a College of One Thousand Students.

President Donald J. Cowling, Carleton College.

*Informal. Reservations at \$3.30 per cover will be made before January 1, 1927, by President B. I. Bell, Treasurer, Annandale-on-Hudson, New York, on receipt of check. After January 1, checks should be sent to President Bell, care of Congress Hotel.

† The Foundation for Architecture and Landscape Architecture will exhibit their prize-winning plans for the campus of a small college, for the special benefit of the Association of American Colleges, at the Art Institute, Chicago, January 10-15, 1927.

How the Needs are to be Met.

Mr. Trevor Arnett, New York City.

Discussion.

2:15 P. M.

The Curriculum in an Effective College.

Dean Herbert E. Hawkes, Columbia College.

The Promotion of Effective Teaching.

Dean Otis E. Randall, Brown University.

What is the Place of the Library in an Effective College? (Speaker to be supplied.)

Sectioning on the Basis of Ability.

Colonel Lucius Holt, Acting Dean, United States Military Academy.

General Discussion.

8:00 P. M.

Personnel Technique in the Effective College.

(a) The Handling of Freshmen. Dr. Adam Leroy Jones, Director of Admissions, Columbia University.

(b) Symposium on Student Relations.

Discussion.

The Latest Developments in Intercollegiate Athletics. Dean John S. Nollen, Grinnell College.

SATURDAY, JANUARY 15

9:30 A. M.

Should Teachers Teach?

President Edward S. Parsons, Marietta College.

Does Scholarship Interfere with Teaching?
(Speaker to be supplied.)

Does Teaching Interfere with Scholarship?

President Max Mason, University of Chicago.

Discussion.

Unfinished Business.

12:30 P. M.

Adjournment.

WHO'S WHO IN THIS ISSUE

The contribution of Dr. Clyde Furst, Secretary of the Carnegie Foundation, on Entrance to College, which is presented in this issue, places the members of the Association under renewed obligations. It is the latest thus far to appear of an illuminating series, to which, however, it is hoped further additions will be made. Dr. Furst has become our expert par excellence in this field. Miss Maslen is an able assistant.

The bibliography on the Professional Growth of Faculty Members was prepared by Dr. L. W. Bartlett, then of the Department of College Administration at Columbia, now educational specialist at the Y. M. C. A. College, Chicago. The work was done under the general supervision of Director Robert J. Leonard. It is printed as part of the report of the Commission on Faculty and Student Scholarship.

The study by Miss Young and Mr. Cottrell of the earnings in Columbia College was made at the suggestion of the editor as an assignment in the Department of College Administration at Columbia University. The technique of previous studies made in the office of the Association was followed in detail. It has sometimes been asserted that the registrations of college students in a large university college show much less concentration and much greater preference for pre-vocational subject-matter than is true in the detached colleges. The study here presented is chiefly valuable as throwing light upon these contentions. The striking thing about the charts is their similarity to the charts previously made. The liberal college, including this university college, is remaining liberal.

ENTRANCE TO COLLEGE IN MASSACHUSETTS, THE MIDDLE ATLANTIC, AND THE SOUTHERN STATES

CLYDE FURST AND EDYTHE MASLEN

The Association of Colleges and Secondary Schools of the Middle States and Maryland collected the records of students who matriculated in the autumn of 1924 at seventy-seven of the seventy-nine universities and colleges belonging to the Association. Information was furnished for 15,389 students, who were enrolled in courses of study leading to the general academic degrees of A.B., B.S., Ph.B., and Litt.B. Students entering professional schools of business, commerce, education, engineering, and the like, directly from high school, were not included.

At the request of the Association these records were studied by the Carnegie Foundation. Sundry comparisons have been made with the results of similar studies by the Foundation of (a) the records of 8,826 students matriculating in the autumn of 1921 in forty institutions belonging to the Association of Colleges and Secondary Schools of the Southern States, printed in the Proceedings of the Twenty-sixth Annual Meeting of the Association, pages 135 to 151; and (b) of the records of 6,649 students matriculating in the autumn of 1922 in twenty institutions in Massachusetts, printed in 1923 in the Report of the Legislative Commission on Higher Education of that Commonwealth (House Document No. 1700), pages 71 to 84, and 312 to 321. Abstracts of these studies were printed in the BULLETIN of the Association of American Colleges for March, 1921, November, 1923, and May, 1924: Volume VII, Number 2; IX, 4; X, 3.

Of the total 15,389 matriculants in the Middle States, 10,218, or about two-thirds (66.4 per cent.) were men, 5,171, or about one-third (33.6 per cent.) were women. This is a

variation of not more than 1.4 per cent. from the relative proportions among the matriculants in the Southern States in 1921, and in Massachusetts in 1922. The deviations from the average of the three groups are, of course, even smaller. Within the range of difference the Middle States had the largest proportion of men matriculants (66.4 per cent.), Massachusetts the smallest (63.8 per cent.); the Middle States the smallest proportion of women (33.6 per cent.), Massachusetts the largest (36.2 per cent.); the Southern States occupy a median position with regard to the proportion of both men (65 per cent.) and women (35 per cent.).

TABLE I-CHART A

Proportion of Men in Seve	and Women era! Regions	Matriculants
Men Women Southern Colleges . 5,714 3,031 1921		
	11 61 13	200 000
Massachusetts 4,206 2,397 1922 63.8% 36.2%		
Middle States 10,218 5,171 1924 66.4% 33.6%		
Total 20,138 10,599 65.56% 34.44%		

The ages at which students enter college in the Middle States are about those that are customary in other parts of the country, the general average age, 18.5, being the same as that in the Southern States in 1921, but less than the general average of 18.9 in Massachusetts in 1922. Men matriculants in the Middle States in 1924 averaged 18.7 years, which was older than the 18.6 average in the Southern States in 1921, but younger than the 19.1 average in Massachusetts in 1922. Women matriculants in the Middle

States averaged 18.19 which is younger than both the 18.4 of the Southern States and the 18.6 of Massachusetts. In the three groups both men and women matriculants were oldest in Massachusetts. Men were youngest in the South, women in the Middle States. In the South men were one-fifth of a year older than the women, in Massachusetts and the Middle States half a year older. (Table II, Chart B.)

TABLE II

AGE OF MEN AND WOMEN MATRICULANTS IN SEVERAL REGIONS

15 o						More		Aver-
less	16	17	18	19	20	20	Total	Age
Southern 1921								
Men-No 14	232	957	1682	1308	721	800	5714	
Per cent	4.1	16.7	29.8	22.8	12.6	13.9	100	18.6
Women-No 3	180	650	1037	697	236	228	3031	
Per cent1	6.1	21.7	33.6	23.3	7.9	7.3	100	18.4
Total-No 17	412	1607	2719	2005	957	1028	8745	
Per cent	4.7	18.5	31.1	22.9	10.9	11.8	100	18.5
Massachusetts 1922								
Men-No	73	530	1306	1157	568	570	4204	
Per cent0	1.7	12.5	30.8	27.2	13.4	14.5	100	19.1
Women-No 2	35	365	958	690	206	141	2397	
Per cent1	1.5	15.1	39.8	28.6	8.5	6.4	100	18.6
Total-No 2	108	895	2264	1847	774	711	6601	
Per cent1	1.6	13.6	34.3	28.0	11.7	10.8	100	18.9
Middle States 1924								
Men-No 38	429	1680	3039	2338	1316	1249	10,089	
Per cent	4.4	16.6	30.1	23.2	13.0	12.4	100	18.718
Women-No 20	282	1257	2006	1020	298	257	5140	
Per cent	5.5	24.4	39.0	19.9	5.8	5.0	100	18.193
Total-No 58	711	2937	5045	3358	1614	1506	15,229	
Per cent	4.7	19.3	33.2	22.0	10.6	9.8	100	18,541

Previous graduation from a secondary school appears in general to be properly emphasized by the colleges of the Middle States, as it was by the Southern Colleges in 1921.

CHART B

Age of Men	and	Women	Matricu	lants in S	everal R	egions
The surfaces	represe	enting num	mbers are the larger	superimpos	ed, the	smaller
W. atl	16 or less	17	18	19	20	21 or more
Southern 1921						
Massachusetts 1922						
Middle States	п	П	П			

The question of school graduation was ignored in the case of nearly half of the students entering Massachusetts institutions in 1922—apparently because of emphasis on entrance examinations. In the Middle States only 996 students, or 6.47 per cent., of the whole were reported as not being graduates; 13,867 students, or 90.10 per cent., were reported as certainly being graduates. For 526 students, or 3.43 per cent., no information was reported on this subject.

TABLE III

¥	Coll	hern eges 21	Coll	chusetts eges	Middle Colle 19	-
		Per		Per		Per
	No.	cent.	No.	cent.	No.	cent.
H. S. graduates	7825	88.7	3331	50	13,867	90.10
Not graduates	1001	11.3	226	3.5	996	6.47
No information	0		3092	46.5	526	3.43
Entered by						
Certificate	8250	96.6	2979	46.3	12,074	78.9
Examination	67	.7	1739	27.1	1889	12.4
Combination	229	2.7	1709	26.6	1341	8.7
Entered as						
Full matriculant	6935	78.6	5069	76.7	13,071	85.1
Conditioned	1555	17.6	1406	21.2	2156	14.0
Special	336	3.8	147	2.1	132	.9

Southern States

CHART C

	Graduates	Non-Graduates	No Record
Massachusetts	50.	3.5	46.5
and a second section	es.	N.	11. 0
Southern			
	90.		6. 3.
Middle States			

In general four-fifths of the Middle States matriculants entered by means of certificates only, one-tenth by examination only, and one-tenth by a combination of the two methods. In Massachusetts about half entered by certificates, a fourth by examination, and a fourth by a combination of the two. In the Southern States 97 per cent. entered by certificates, less than one per cent. by examination.

CHART D

Basis of Matriculation Examination & Certificate Certificate Massachusetts Middle States

In 1920 the 125 higher institutions approved by the Association of American Universities in 1913 had an average requirement of 14.98 units, of which 46 per cent. were

prescribed, 44 per cent. recommended, and 10 per cent. free. In 1921 forty-six Southern institutions had an average requirement of 15 units, of which 51.5 per cent, were prescribed, 46 per cent. recommended, and 2.5 per cent. free. In 1922 twenty Massachusetts institutions had an average requirement of 15.5 units, of which 44.5 per cent. were prescribed, 40.1 per cent, recommended, and 15.4 per cent, free. The Middle States institutions therefore prescribe more units than Massachusetts but less than the South, have more alternates and electives than Massachusetts but less than the South, and give more than twice as much freedom as the South but less than half as much as Massachusetts.

A comparison of the subjects prescribed, recommended, and accepted for entrance by colleges in the Southern States, Massachusetts, and the Middle States, shows everywhere approximately the same proportions of prescription, recommendation, and units accepted in English, that is, about one-fifth of the requirement in each of the groups, the units accepted for entrance in each case being in excess of the prescription.

Mathematics constitutes approximately eighteen per cent. of the requirement, that in the Middle States being slightly smaller than that in the South and slightly larger than that in Massachusetts. In every case, also, the number of units

CHART E Prescribed Recommended 51.5 Southern 44.49 Massachusetts 48.77 Middle States

TABLE IV.

		South 1921	ern	Ma	ssach 1922	usetts	Mic	1924	Itates
Subject	Pres	Rec.	Total	Pres	Rec.	Total	Pres.	Rec.	Total
Chemist							OF		
	-	1.19			1.63	1.69		1.52	
			1.19			1.00			1.57
Physics		*		.44			.32		
		1.23			1.63			1.44	
			1.23			2.07			1.76
Spanish		5.33			3.56	3.56		5.27	
			5.33			3.56			5.27
Free									
Elective	3								
		2.50							
			2.50			15.35			6.12
French									
		6.03			6.54			5.88	
			6.03			6.54			5.88
Greek				.89			.47		
		4.97			5.29	6.54		4.92	
			4.97			6.18			5.39
German									
		5.77			6.14			5.89	
History			5.77			6 14			5.89
History	6.99			4.90		0.11	5.36		
		3.18			2.14			2.81	
			10.17			7.04			8.17
Miscella-									
neous									
Subjects									
		9.95			4.91	4.91		10.73	
			12.55			4.91	0.00		10.73
Latin	5.36			4.90			6.70		
		6.30			5.73	10.63		4.84	
**			11.66			10.63			11.54
Mathe- matics				44.00					
maties	16.42			14.68					
English		1.65	10.05		2.44	17.10		1.50	17.04
22 21 1	40.00		18.07	*0.00		17.12	10.50		17.04
English	19.58	0=		18.08	1=	17.12	19.73	91	
		.90	00 50		.15	10.00		.31	90.04
Total			20.53	44.40		18.83	40.55		20.04
Total	50.95	40.0=		44.49	FF F1		48.77	F1 00	
		49.05	100.00		16.66	100.00		51.23	100.00
			100.00			100.00			100.00

accepted was in excess of the prescription and the recommendation.

The prescription and recommendation of history was seven per cent. in Massachusetts, eight per cent. in the Middle States, and ten per cent. in the Southern States.

CHART F

	SUBJECTS PRESCRIBED and RECOMMENDED and UNITS RCCEPTED					
	SOUTH	MRŞS	MIDDLE STATES			
	8826 STUDENTS	6649 STUDENTS	ETM30UTE 68581			
ENGLISH						
мятн.						
HISTORY						
FOREIGN LANGUAGE			× ×			
SCIENCE						
OTHER SUBJECT						
PRESCRIBED RECOMMENDED ROCEPTED						

In each region the units accepted were almost double the combined prescription and recommendation, namely, 10.8, 13.19, and 18.8.

In the foreign languages, the prescription of a specific language is a little greater in the Middle States than in the other groups—in each of the three groups, the recommendation is about the same. Foreign languages as a group form the third largest prescription in both Massachusetts and the Middle States, and the largest proportion of recommendation in all three groups. Although in each region the units accepted greatly exceed the prescription, it is only in Massachusetts that they exceed both the prescription and recommendation.

Science is rarely prescribed, except in the South. Everywhere the units accepted in science exceeded both the prescription and recommendation.

In each region, also, the number of units accepted in miscellaneous subjects fell far short of the number allowed

by the requirements.

Conditioned and special students are comparatively limited in number in the Middle States. There were 2156 conditioned students, 14 per cent. of the whole number, and 132 specials, or .9 per cent., of the whole number. The Southern colleges conditioned one-fourth more of their students (17 per cent.) in 1921, and Massachusetts conditioned one-half more (21 per cent.) in 1922. There were, however, considerable variations among the Middle States institutions in this matter. Two conditioned half of their students, eight from one-third to one-half, seventeen from one-fifth to one-third, twenty from ten to twenty per cent., sixteen from one to ten, four less than one per cent., and nine entered all students without conditions.

The term "conditioned" appears to be used generally to indicate both deficiencies in quantity of preparation and also failure to include certain prescribed subjects in the required quantity. It might be desirable to use the term "conditioned" for lacks in subject matter, and the term deficient for lacks in quantity of preparation.

The one hundred and thirty-two special students were all in 28 institutions. The proportion of special students in the Middle States is only half that of Massachusetts, or one-fourth that of the Southern States. One-third of them were women, and two-thirds men. More than half of them (69) were 21 years of age or over. One offered 4 units for entrance; 3 offered 5, 6, or 8; 30 offered from 8.5 to 12; 43 offered from 13 to 15.5, inclusive; 16 offered from 16 to 19; for 39 there was no record of units.

A STUDY OF REGISTRATIONS IN COLUMBIA COLLEGE

ELIZABETH B. YOUNG AND DONALD P. COTTRELL

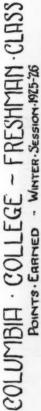
Freshman Class

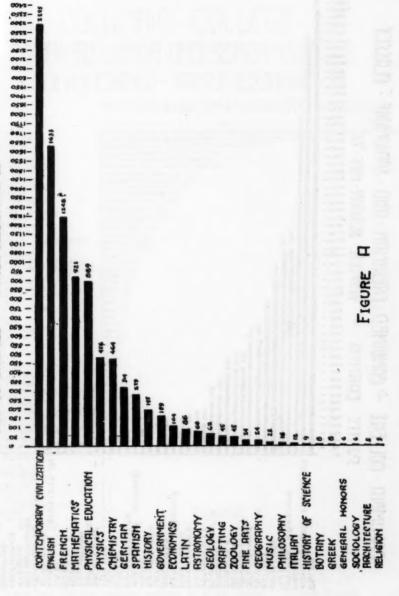
Figure A shows the points earned by all students in the Freshman Class of Columbia College during the Winter Semester of 1925–26. Contemporary Civilization heads the list, with English, French, Mathematics, Physical Education, Physics, Chemistry, German and Spanish following in order. Contemporary Civilization, English and Physical Education are required courses for Freshmen. The total points earned in the nine subjects just named is 8,449, as against 975 points earned in all other subjects in the Freshman Class.

It should be said here that a point is defined in Columbia as one hour of lecture per week per semester. Except for the fact that certain courses are evaluated as to their numbers of points, the point corresponds identically to the semester hour which is used in most institutions.

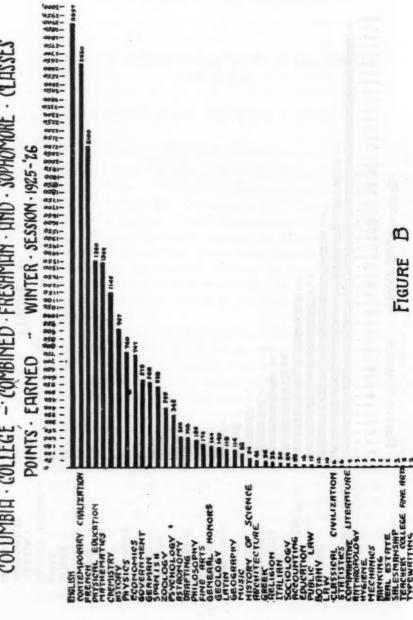
Combined Freshman and Sophomore Classes

Columbia College does not recognize the Junior College-Senior College division of the course, but this chart does reveal to some extent at least the interests of the students in the earlier half of their college course. English comes first with 2,897 points earned, and is followed in order by Contemporary Civilization, French, Physical Education, Mathematics, Chemistry, History, Physics, Economics, Government, German, and Spanish. The slight introduction of specialized and social subjects is to be noted in this chart.

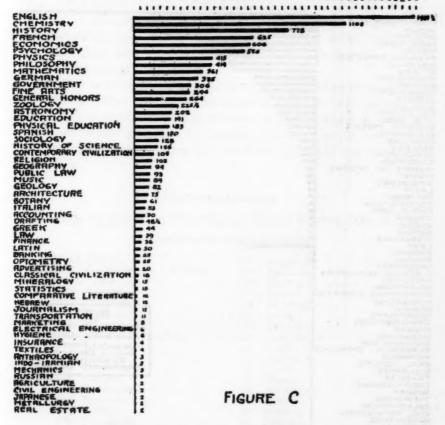




COLUMBIA - COLLEGE -- COMBINED - FRESHMAN - AND - SOPHOMORE - CLASSES



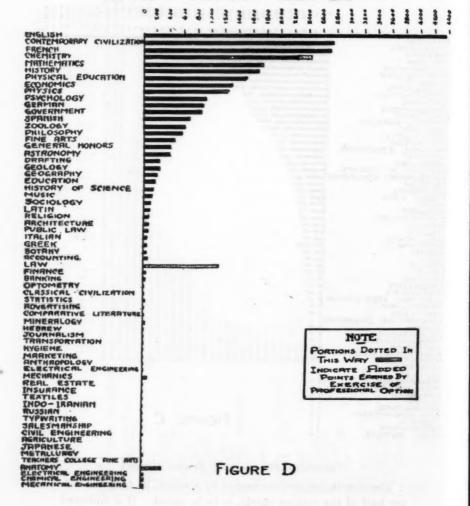
COLUMBIA · COLLEGE COMBINED·JUNIOR·AND·SENIOR·CLASSES POINTS·EARNED - WINTER·SESSION·1925-26



Combined Junior and Senior Classes

The continued predominance of English in this, the latter half of the college course, is to be noted. It is followed by Chemistry, History, French, Economics, Psychology,

COLUMBIA · COLLEGE POINTS · EARNED · IN·ALL · CLASSES WINTER · SESSION · 1925 - '26



Physics, Philosophy, Mathematics, and German in order. The relatively low position occupied by all technical subjects in this chart is probably to be partly accounted for by the fact that this study includes only registrations in Columbia College, and not those in the professional schools.

Columbia College—All Classes

The points added to certain subjects from the exercise of "professional option" simply means that those points were earned during the first year of a professional course, and that they were accepted as credit for the fourth year on the Baccalaureate Degree.

One caution should be used in the interpretation of these charts. They should not be made the basis for any judgments as to the relative importance to the university of the departments of instruction named, since data on the registrations in professional and graduate schools is not here given.

COLUMBIA COLLEGE

Points Earned in All Four Classes, Winter Session, 1925-26

Not Including Professional Option

4346	English	208	Geography
2735	Contemporary Civiliza-	207	Education
	tion	180	History of Science
2725	French	177	Music
2253	Chemistry	157	Sociology
1705	Mathematics	148	Latin
1685	History	134	Religion
1543	Physical Education	113	Architecture
1353	Economics	108	Public Law
1175	Physics	83	Italian
919	Psychology	80	Greek
903	German	73	Botany
884	Government	73	Accounting
688	Spanish	49	Law
6201	Zoology	36	Finance
600	Philosophy	27	Banking
468	Fine Arts	25	Optometry
408	General Honors	24	Classical Civilization
408	Astronomy	21	Statistics
2461		20	Advertising
222	Geology	16	Comparative Literature

ASSOCIATION OF AMERICAN COLLEGES

15	Mineralogy	3	Indo-Iranian
12	Hebrew	3	Russian
12	Journalism	2	Typing
11	Transportation	2	Salesmanship
9	Hygiene	2	Civil Engineering
8	Marketing	2	Agriculture
6	Anthropology	2	Japanese
6	Electrical Engineering	2	Metallurgy
6	Mechanics	2	Teachers College Fine
4	Real Estate		Arts
4	Insurance		
4	Textiles	279631	Total

Added Points Earned by the Exercise of Professional Option

4	Accounting	15	Geology
3131	Anatomy	1111	Law
78	Architecture	9	Mathematics
4	Banking	35	Mechanical Engineering
46	Chemical Engineering	81	Mechanics
176	Chemistry	10	Metallurgy
- 6	Civil Engineering	12	Mineralogy
5	Drafting	113	Physics
48	Electrical Engineering	6	Statistics
4	Finance		
9	Geography	20851	Total

BIBLIOGRAPHY ON THE PROFESSIONAL GROWTH OF FACULTY MEMBERS

LESTER W. BARTLETT

This bibliography is assembled under the factors which affect the professional growth of a faculty member. The bibliography is not exhaustive. Selection was made of those references which contribute materially to the several topics, either in presenting a definite point of view, or valuable evidence. Opinions that are unsupported are not included. Accompanying each reference is a brief statement of the matter it treats, except where the title is sufficiently explanatory. Where bibliographies on any topic have been prepared by other organizations, reference is made to them. It was considered unnecessary to repeat them.

A

ADMINISTRATIVE FACTORS WHICH AFFECT THE SECURITY AND FREEDOM OF THE FACULTY MEMBER

- a. Appointment, promotion, dismissal, inbreeding, salary.
 - Aley, R. J. College Salaries. Educ. R. 59: 244-9. Nov. 1920. States the principles that should determine the amount of salary.
 - Aley, R. J. The problem of university salaries. Nat. Assn. of State Universities, Proceedings, 1919, pp. 139-140. Discusses such factors as teaching, contribution to knowledge, participation in practical affairs, and participation in administration.
 - 3. American Association of University Professors Proceedings, 1917, Vol. 3, No. 2, p. 13. Committee on Methods of Appointment and Promotion. Reports briefly on current methods.

- Bowman, J. G. Qualities which go to make the highest type of professor. Transactions, National Association of State Universities, Vol. 10, 1912, pp. 178-186.
- Bryan, W. L. The life of the professor. Transactions, National Association of State Universities, Vol. 10, 1912, pp. 26-34.
 Presents the factors that should be considered when deciding upon higher teaching as a profession.
- 6. Butler, N. M. Scholarship and Service, 1921, pp. 168-176. (Reprint from Annual Report 1917) (Scribners Sons, N. Y.) Discusses appointment and dismissal of officers of instruction; quotes opinion of New York Supreme Court distinguishing between removal "after charges" and "at the pleasure of the trustees."
- Cattell, J. McKeen. University Control. 1913, p. 3-16 under "Historical Retrospect" reviews the former status of the professor in university control.
 On p. 17-48 under "A referendum on administration" gives his position on rewards of academic and scientific career as adequate salary, guarantee of tenure, freedom of research. The Science Press, 1913.
- 8. Caullery, M. Universities and the scientific life in the United States, 1922. (Translation by James Houghton Woods and Emmet Russell.) Harvard University Press, Cambridge, Mass., 1922. P. 50-65. The professors.

Treats various guarantees, as tenure, salary, promotion, freedom, pension, share in management, research.

- P. 244-245. Individualism of professors in France compared with cooperation in the United States.
- Chapin, F. S. Business system in the professor's study. School and Society, 2: 709-11, Nov. 13, 1915.
 Suggests the various ways in which materials can be arranged, and work organized to economize the time of the professor.

- Curtis, W. C. Recruiting of teachers for colleges. School and Society, 11: 14-18, Jan. 3, 1920.
 Presents inducements and unattractive factors involved in college teaching as a profession.
- 11. Davis, C. O. Teaching load in a university. School and Society, 19: 556-8, May 10, 1924. Recites the factors that enter into the problem of teaching load—teaching, research, and other duties, and states five principles.
- Eliot, C. W. University administration. Houghton Mifflin Co., Boston, Mass., 1908, p. 93-95.
 Recruiting by promotion of graduates and by invitation.
- Fairfax, J. College teachers' salaries. Education, 39: 36-45, Sept., 1918.
 Discusses salary as adequate reward. Gives comparison within the profession and with other occupations.
- Farrand, L. Code of procedure of governing boards regarding appointments, dismissal, and tenure of university teachers. Transactions, National Association of State Universities, Vol. 14, 1916, p. 205-209.
- Fitzpatrick, E. A. Academic Inbreeding. School and Society, 6: 679-81, Dec. 8, 1917.
 Popular discussion of the effect of inbreeding.
- 16. Frank, G. Are professors partners or peons? Cent. 101: 797-9, Apr. 21.
 Cites Lowell's statement on academic freedom in his report for the year 1919-1920; also four factors that make for academic peonage as given by the committee that investigated the status of academic freedom in the University of Minnesota.
- 17. Furst, C. The status of the university professor in the United States. (Paper presented before the Second Pan American Scientific Congress, Washington, Dec. 27, 1915—January 8, 1916.) In Columbia University Quarterly, 18: 148-58, May, 1916.
- 18. Hyde, W. D. Personality and college professors. Outlook 92: 931-937, Aug. 21, 1909.

Discusses the principles of university administration under five heads: personality, juniority, liberty, democracy, and integrity.

- 19. Kelly, R. J., and associates. Report of the Committee on Educational Survey of the University of Pennsylvania, 1924.

 Training of the faculty, pp. 19-20; 54-58.
 Salaries, pp. 20-21; 61-67.
 General Summary, p. 75.
- Kelly, R. L. Davidson College. A diagnosis and a prescription. Christian Education, Vol. 9, No. 8, May, 1926, p. 328-336.
 Covers preparation of the faculty, inbreeding, salaries, and teaching load.
- 21. Kempner, A. J. How professors live. School and Society, 12: 436-41, Nov. 6, 1920.
 Gives the economic status of the professors of the University of Illinois including professional expenditures.
- 22. Klapper, Paul. The college teacher and his professional status. American Association of University Professors, Proceedings, 1925, p. 455-463.
 Professional training for college teaching, p. 455-6.
 Systems of appointment, p. 426-58.
 Systems of promotion, p. 458-59.
 Distribution of professorial rank, p. 459-60.
 Conclusions, p. 462.
- Lefevre, H. The organization and administration of a state's institution of higher learning, 1914, p. 254-262.
 Discusses ranks and salaries, appointments, probation, and inbreeding. (Von Boeckmann-Jones Co., Austin, Texas.)
- 24. Leonard, R. J. Appointment service for teachers —Progress and problems. The Educational Record, Vol. 6, No. 2, April, 1925, p. 58-69. Considers the ways and means of distributing or marketing professional talent in accordance with personal merit and community needs.

- 25. Mann, C. R. A study of engineering education. Carnegie Foundation for the Advancement of Teaching. Bulletin No. 11, 1918, p. 101-105. Cites the conditions that improve the teacher, including contacts with industry, research, stable financial conditions, etc.
- 26. Mann, C. R. A study of engineering education. Carnegie Foundation for the Advancement of Teaching. Bulletin No. 11, 1918, pp. 102-3. Discusses the practices that discourage progress in teaching; also recruiting the staff with recent graduates.
- 27. Marx, G. H. The problem of the assistant professor. Proceedings, The Association of American Universities, 1910, Eleventh Conference, p. 17-47.
 An exhaustive analysis of the status of the assistant professors in 22 member universities, including age of appointment, length of service, family status, financial status, salary, share in determining policy and tenure.
- Miller, G. A. Academic inbreeding. School and Society, 7: 53-4, Jan. 12, 1918.
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- Stewart, Charles A. Appointment and promotion of college instructors. Educational Review, 44: 249-256, Oct., 1912.
 Makes a plea for greater recognition of teaching ability as a basis for appointment and promotion.
- Thwing, C. F. A history of education in the United States. Houghton Mifflin Co., 1910, pp. 259-264.
 Compares salaries in United States with salaries in Germany. Considers salaries in relation to pensions and promotion.
- 31. Thwing, C. F. The American college, 1914, (The Platt and Peck Co.), pp. 54-61.
 Gives the bases for promotion.
- 32. Thwing, C. F. The American college. The Platt and Peck Co., 1914, p. 60-67.

Considers the five principal circumstances which Adam Smith in "The Wealth of Nations" suggests as determinants of pecuniary compensation, viz., agreeableness, easiness, constancy, size of trust, and probability of success.

- 33. U. S. Bureau of Education. Salaries in universities and colleges. Bulletin, 1920, No. 20. Gives the distribution of salaries by rank for the United States as a whole and for the several divisions: North Atlantic, etc.
- 34. U. S. Bureau of Education. Bulletin No. 19, 1916.
 State Higher Educational Institutions of Iowa, p. 118-125.
 The work and remuneration of the instructional staffs of the Iowa state institutions.
- U. S. Bureau of Education. Bulletin No. 19, 1917.
 Report of a survey of the University of Nevada.
 Training and experience of the faculty, p. 93-98.
 - 2. Publications, p. 93-98.
 - 3. Salaries, p. 99-107.
- 36. U. S. Bureau of Education. Bulletin No. 31, 1918.
 The Educational System of South Dakota.
 1. Training and experience of faculty members,

p. 273–275.2. Salaries, p. 279–283.

37. U. S. Bureau of Education. Bulletin No. 36, 1922. Report of a survey of the University of Arizona. Chap. IV.

1. Training and experience, p. 37-40.

- Remuneration and service, p. 40-41.
 Appendix IIIb. Training, experience, and publications of the faculty—statistical table.
- 38. Van Hise, C. R. The appointment and promotion of young men in the faculty, with the view of discovering, if possible, principles or methods satisfactory both to the university and the young man. National Association of State Universities, Proceedings, 1910, p. 262f.

 Ibid., discussion, p. 275f.

40. Van Hise, C. R. Appointment and tenure of university professors, Science, N. S., 33: 237-246, Feb. 17, 1911. Also in Association of American Universities, Journal, 1910, V. 12, p. 50-61. Presents the status in twenty-two universities regarding authority to appoint, promote, and dismiss.

b. Academic freedom.

- 41. American Association of University Professors.

 Bulletin, Vol. 7, No. 1, 1921, p. 9. Committee
 on Academic Freedom and Academic Tenure reported on the encroachment upon freedom of a
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- 42. American Association of University Professors. See index to the bulletin, 1915–1924, Vol. 10, 1924. Contains reference to the review of cases in 19 institutions; policies, etc. The most important material published between 1915 and 1922 was reprinted in Vol. VIII, 1922, No. 8.
- 43. Association of American Colleges. Report of the Commission on Academic Freedom, Vol. IX, 1923, No. 2. Discusses the rights of the professor, the public, and the institution, and summarizes the recommendations of the Commission.
- 44. Butler, N. M. Scholarship and service. (Scribner's Sons, N. Y.) The Academic Career, pp. 113-116 (Reprint from Annual Report, 1910). States the responsibility of the instructor to the institution in relation to tenure.
- 45. Effinger, J. R. Report of the Commission on Academic Freedom and Tenure of Office. Bulletin, Association of American Colleges, Vol. 12, No. 1, February, 1926.
 Contains the way that the principles, which were approved by the conference held under the auspices of the American Council on Education, January 2, 1925, were received by the several educational associations.
- 46. Eliot, C. W. Academic Freedom. An address before the New York Theta Chapter of the Phi

Beta Kappa Society at Cornell University, May 29, 1907.

- 47. Kelly, R. L. Tendencies in college administration, 1925, p. 37-42. Academic freedom and tenure of office, pp. 270-274. Gives the report of the Joint Commission on Academic Freedom and Tenure called by the American Council on Education.
- 48. Purinton, D. B. Academic freedom from the trustees' point of view. Transactions: The National Association of State Universities in the United States of America, No. 7, 1909, p. 177-186.

c. Pensions.

49. See Reports of Carnegie Foundation for the Advancement of Teaching. These contain the most extensive and authoritative material on pensions. The index to each report contains references to the subject.

d. Participation in details of administration.

- 50. American Association of University Professors. Place and function of faculties. Committee T., Vol. 12, Nos. 2-3, p. 129-132. Includes criticisms on the Committee's former report, W. A. Neilson, p. 131. Makes a plea for delegation of details to "hired men."
- 51. Cattell, J. McKeen. University Control, 1913.

 Under "The duties of the professor," p. 49-62,
 advocates autonomy of departments, responsibility of professors, and democracy of scholars.

 Part II: Letters from various institutions of higher education commenting upon the suggestions of Cattell; and in Part III ten articles by prominent men on university control with emphasis upon the position of the professor in such control.

 (The Science Press, 1913.)
- Cooke, M. L. Academic and industrial efficiency. Carnegie Foundation for the Advancement of Teaching, Bulletin No. 5, 1910.

Under "General Type of Organization," p. 9-18, discusses the time of professors which is devoted to details of administration under the "committee" plan and the "expert" plan.

53. Lefevre, A. The organization and administration of a state's institution of higher education, 1914. P. 154f, criticizes Cooke's observations in his report on Academic and Industrial Efficiency, Carnegie Foundation for the Advancement of Teaching, Bul. No. 5, 1910.
(Von Boeckmann-Jones Co., Austin, Texas.)

B

GROWTH THROUGH PRODUCTIVE RESEARCH AND RECOGNITION OF TEACHING ABILITY

a. Facilities for productive research.

54. American Association of University Professors.

Research in American colleges. Vol. 11, No. 6, p. 300-305.

Contains recommendations for a committee under Division of Educational Relations of the National Research Council; also recommends increased creative effort in American colleges and suggests methods for encouraging research.

55. American Association of University Professors.

Bulletin, 1918, Vol. IV, No. 1, p. 7-8. Letter from F. J. Teggart, of the University of Calinia, advocating the building up of an American apparatus of scholarship.

56. American Association of University Professors.

Bulletin, 1919, Vol. V, No. 3. Report of Committee on Apparatus for Productive Scholarship.

Makes proposals regarding three types of publication: (1) current bibliographies in all the various lines of intellectual work; (2) annual reports on the progress of studies; (3) systematic treatises or handbooks on each of the major subjects represented in university teaching.

57. American Association of University Professors. Bulletin 1920, Vol. VI, No. 2, p. 22-24. Report of Committee on Apparatus for Productive Scholarship.
Reports arrangements for the International Bib-

liography of Humanistic Literature.

58. American Association of University Professors. Proceedings, 1921.
Pp. 27-33: Survey of field; suggests coordination in publication and additional grants for publication—W. L. Cross.
Pp. 33-45: Milton J. Greenman describes the publications of Wister Institute in the field of biological research.
Pp. 50-56: Discussions by university representatives.

- 59. American Association of University Professors. Committee R., Promotion of Research. Vol. IX, No. 2, p. 28-29. Recommends that every graduate school should pay a stated sum each year for the publication of research.
- American Association of University Professors.
 Utilization of resources at Washington for graduate study and research. Vol. 11, No. 1, 1925, pp. 134-137.
- 61. American Association of University Professors.

 Committee R., Encouragement of University Research. Vol. XII, Nos. 2-3, p. 122.

 Recommends survey of humanistic research and presents ten questions for attention.
- 62. Aydelotte, F. Opportunities and dangers of educational foundations. Proceedings: The Association of American Universities, 1925, p. 60-64.
- 63. Bakewell, C. M. The administration, financial support, and distribution of university publications, including journals and doctors' dissertations. Proceedings, fifth conference, The Association of American Universities, 1904, p. 42-56. (Includes discussions on the paper.)
- 64. Caullery, M. Universities and the scientific life in the United States, 1922. (Translation by James Houghton Woods and Emmet Russell.) (Harvard University Press, Cambridge, Mass.)

Chapters, XIII, XIV, and XV treat scientific research in the universities and in institutes. Chapter XVI treats the museums. Consideration is given to resources and personnel, and to high value of research.

- 65. Keppel, F. P. Proceedings: The Association of American Universities, 1925, p. 64-72. Gives the policies of foundations in supporting research; also the reliance of the Carnegie Foundation upon the staff of universities to conduct the research.
- 66. Merriam, J. C. State agencies of university publication. Proceedings: Sixteenth Conference, 1914, The Association of American Universities, p. 50-61. (Includes discussions.) Presents the practices in certain state universities, the function and administration of the university press, and the influence upon the faculty and graduate students.

b. Research and teaching.

- 67. American Association of University Professors. Committee R., Encouragement of Research. Vol. VII, No. 5, p. 20-23. Letters from a French professor giving the available time among French professors for writing and research.
- 68. American Association of University Professors.

 Report of Committee R., Encouragement of university research. Vol. VIII, No. 4, p. 26-40.

 Gives the teaching hours of professors; presents also letters from scholars abroad on the time devoted to research and teaching.
- 69. Butler, N. M. Scholarship and service. Different types of academic teachers, pp. 119-123. (Reprint from Annual Report, 1919.) Scribner's Sons, N. Y. Discusses the relative worths of the teaching and research types.
- 70. Carnegie Foundation for the Advancement of Teaching. Sixteenth Annual Report. Medical Research, pp. 62-65.

Discusses the kinds of researchers and the relative value of their services.

- Cornell University. President Schurman's Annual Report, 1909–1910, p. 14–19.
 Presents "The problem of the professor" in his relation to administration and to freedom of research.
- 72. *Ibid.*, p. 5-14, presents "The problem of research," the value of the graduate school, and the teacher's relation to productive research.
- 73. Davidson, H. F. The puzzled professor. School and Society, 15, 559-61, May 20, 1922.

 Suggests that the teacher need not do research. Compares the teacher with the physician.
- 74. Hadley, A. T. To what extent should the university investigator be relieved from teaching? Proceedings, A. A. U., Seventh Conference, 1906, p. 43-51. (Includes discussions.)
- 75. Hall, G. S. How can universities be so organized as to stimulate more work for the advancement of science? Proceedings, Association of American Universities, Eighteenth Conference, 1916, p. 25-55. (Includes discussions.)

 Covers such aspects as the spirit of investigation, the freedom of young instructors to do research, the docent problem in Germany, relief from unnecessary details.
- 76. Jordan, D. S. The voice of the scholar with other addresses on the problems of higher education, 1903.
 The scholar is defined in the first lecture "The voice of the scholar."
 Pp. 35-43, the nature and contribution of research is considered.
 Paul Elder & Co.
- 77. Judson, H. P. How can the teaching time of professors be most advantageously distributed between college work (both elementary and advanced) and graduate work? Proceedings, The Association of American Universities, Thirteenth Conference, 1911, p. 35-44. (Includes discussions of paper.)

Considers the relative value of research and teaching, and time to each, in undergraduate and graduate work.

- Kelly, R. J. and Associates. Report of the Committee on Educational Survey of the University of Pennsylvania, 1924. P. 23-24; 58-61; Contributions to scholarly literature.
- Royal Commission on University Education in London, Report, 1913. (T. Fisher Unwin, London.)
 Reprint in the Organization and Administration of a State's Institutions of Higher Learning, Lefevre, A., p. 279 f.
 Presents the principles governing research and teaching in a university.
- Weld, L. D. College teacher and research. Science N. S. 52: 45-8, June 16, 1920.
 States the effect of research and the lack of research upon the college professor in relation to his vitality.

c. Research fellowships (domestic).

- 81. Association of American Colleges. Bulletin Vol. 11, 1925, No. 1. National Fellowships in Religion.
 Reports the establishment of fellowships amounting to \$30,000 under the National Council on Religion in Higher Education for the purpose of training graduates to teach religion in departments of religion.
- 82. Jolly, J. Universities and research. Nature 107: 760-1, Aug. 11, 1921. Research professorships.
 Nature 112: 817-19, Dec. 8, 1923.
 Paper read before the Congress of the Universities of the Empire at Oxford, July 8, 1921.
 Makes a plea for more research, and relief from too many routine courses.
- 83. Kellogg, V. Fellowships for holders of the Doctor's degree. Proceedings: The Association of American Universities, 1925.
 Reports the three series of research fellowships maintained by the National Research Council—physical, medical, and biological sciences; also

what happens to those who have held fellow-ships.

84. Wilbur, R. L. The advantages of distribution of research funds to universities rather than to independent research institutions. Proceedings: The Association of American Universities, 1923, p. 60-64. *Ibid.*, discussion, p. 64-70. (See also annual reports of colleges and universities. Fellowships, Chairs, etc.)

C

- GROWTH THROUGH PROFESSIONAL SERVICE OUTSIDE THE INSTITUTION AND CONTACTS WITH PRACTICAL AFFAIRS
 - 85. Committee G. American Association of University Professors. Extra-collegiate intellectual service. Bulletin Vol. 10, No. 5, May, 1924. This report contains an extensive bibliography together with a summary of the contribution of each and discussion by the committee.
 - 86. Butler, N. M. Different types of academic teacher. Annual report, Columbia University, 1919, p. 24-27. Cites instances of contacts of professors with practical affairs and emphasizes the significance of such contacts.
 - 87. Butler, N. M. Scholarship and service. 1921, p. 121. (Scribner's Sons, N. Y.)
 Emphasizes the value of the many contacts of professors with the practical affairs of life.
 - 88. Butler, N. M. Scholarship and Service, 1921, p. 138-140. (Reprint from Annual Report, 1914.) Recites the facilities in New York City for scholars to observe and study.
 - 89. Carnegie Foundation for the Advancement of Teaching. Seventeenth Annual Report, 1921. The relation of the teacher's pay to the quality of the service that he renders to society, p. 108–112. Gives the reasons why professors take outside work, effect of salary on service, etc.

- 90. Gault, F. B. The regulation of charges made by members of the university faculty for work done outside of their schedule. National Association of State Universities. Proceedings, 1910, p. 317 ff.

 Gives the findings for a questionnaire on such items as public addresses; expert service; consulting practice of lawyers, engineers, physicians, etc.
- 91. Janeway, R. C. Outside professional engagements by members of professional faculties. Educational Record, 55: 207-19, March, 1918. Suggests the desirability of outside professional engagements for medical professors at some period of their careers.
- 92. King, C. L. Public service of the college and university expert. Annals of American Academy of Political and Social Science, 67: 291-6, Jan. 29, 1916.
 Presents the difficulties that confront social scientists, and proposes ethical standards for cooperating experts.
- 93. National Association of State Universities. Discussion: The relation of professors to outside employment. Proceedings, 1915, p. 78-87.
- 94. Zook, G. F. The contribution of the municipal university. School and Society, January 30, 1926, p. 123-4.
 Refers to the city as a laboratory for problems and recommends the correlation between higher education and practical life.

D

GROWTH THROUGH TRAVEL, SABBATICAL LEAVE, EXCHANGE PROFESSORSHIPS, AND FELLOWSHIPS FOR FOREIGN STUDY

a. Travel.

95. Kelly, R. L. Davidson College. A diagnosis and a prescription. Christian Education, Vol. 9, No. 8, May, 1926, p. 329. Mentions the policy of sending members of the faculty abroad each summer with expenses paid. 96. Marks, M. M. and Champenois, J. J. Developing opportunities for foreign travel and study for American college students and teachers. Association of American Colleges, Vol. X, No. 2, 1924, p. 57-65.
A general statement of what is taking place.

b. Sabbatical leave.

- 97. Association of American Colleges. Bulletin, Vol. IX, 1923, No. 2. Report of the commission on sabbatical leave. Recites the practices in a number of institutions; also quotes from report by Albert L. Barrows, Secretary of the Division of Educational Relations of the National Research Council.
- 98. American Association of University Professors.

 Proceedings, 1925, p. 90-1. Report of Committee K: Systems for Sabbatical Years.

 Summarizes conclusions from a questionnaire; also suggests an investigation of the effect of sabbatical year on professors.
- 99. Meyer, A. W. Leaves of absence in American universities. School and Society, 2: 356-360. Sept. 4, 1915.
 Gives the result of a questionnaire sent to seventy-two universities inquiring into the plan for leaves of absence.
- 100. Randall, O. E. Report of the Commission on Sabbatical Leaves. Association of American Colleges. Vol. IX, No. 2, 1923, p. 188-202. Gives results of a questionnaire sent to 580 colleges and universities.
- 101. Bulletin ibid. Vol. X, No. 3, 1924, p. 137-140. Supplements fuller report of April, 1923. Points out the demand for teachers of breadth of vision.

c. Exchange professorships.

102. American Association of University Professors. Cooperation with Latin-American Universities to promote exchange of professorships and fellowships. Report of Committee L, Vol. 11, No. 1, 1925, p. 91-93.

Gives, in general, present status, with emphasis upon need for greater exchange of intellectual activities.

- 103. Burton, M. L. Cooperation between universities. National Association of State Universities. Proceedings, 1919, p. 45 f. Discusses migration of professors, p. 45-6; exchange professors, p. 47.
- 104. Robertson, D. A. International educational relations of the United States. The Educational Record, April, 1925.
 Gives the associations that are active in international education, their activities and expenditures. The associations that have exchange professorships are:

American Association of University Professors: Committee on cooperation with Latin-American universities to promote exchange professorships and fellowships.

American-Hungarian Foundation. American-Scandinavian Foundation. Association of American Colleges.

Carnegie Endowment for International Peace. Commission for Relief in Belgium Educational Foundation, Inc.

The Institute of International Education.

Interchange Committee, Universities of the British Empire.

Polish-American Scholarship Committee. Rockefeller Foundation.

presented by Jerome D. Greene; also discussions

- 105. Wheeler, B. I. Interchange of professors in universities. Proceedings: The Association of American Universities. Seventh Conference, 1906, p. 14-23.

 Includes the interchange of professors in universities; the experience of Harvard University,
- on the papers.

 d. Fellowships for foreign study.
 - 106. Educational Record. International Educational Relations. January, 1926.

Lists the centers of international educational cooperation and gives regarding them opinions of the Committee on the American University Union of the American Council on Education.

- 107. Moe, H. A. The John Simon Guggenheim Memorial Foundation. The Educational Record, Vol. 6, No. 3, July, 1925. Also, Association of American Colleges Bulletin, Vol. XII, No. 1, Feb., 1926, p. 19-23.
 Explains the purpose of this fund in aiding members of the teaching profession in foreign research.
- 108. Robertson, D. A. International Educational Relations of the United States. The Educational Record, April, 1925. The associations that offer fellowships are:

American Child Health Association. The American Council on Education. American-Scandinavian Foundation. British Federation of University Women. Carnegie Endowment for International Peace. The Commonwealth Fund. Czeckoslovak Fellowships. Franco-American Exchange. General Education Board. The Institute of International Education. International Education Board. National Research Council. Phelps Stokes Fund. Polish-American Scholarship Committee. Rockefeller Foundation. Walter Hines Page School of International Relations. Willard Straight Research Fellowship for

Study in China.

The John Simon Guggenheim Memorial
Foundation.

\mathbf{E}

GROWTH THROUGH SUPERVISION OF THE WORK OF THE STAFF MEMBER

109. Allen, W. H. Self-surveys by colleges and universities. 1917. World Book Company.

Suggests the method of surveying, among other items, faculty participation in government; instructional efficiency; salaries, tenure, educational conventions, etc. (See index.)

- 110. Birge, E. A. How many hours a week should be required of teachers in a university? Transactions: National Association of State Universities. Vol. 14, 1916, p. 64-76.

 Presents practice in three state universities for four departments; also experience in University of Wisconsin from 1893 to 1915.
- 111. Birge, E. A. Is it advisable to require a detailed account of how a teacher spends his day? Transactions: National Association of State Universities. Vol. 14, 1916, p. 76-80.
- 112. Bode, B. H., and others. Methods of discovering the exceptional teacher. School and Society, 7: 382-7, Mar. 30, 1918. Report of the Senate Committee on Educational Policy of the University of Illinois.

 Gives the methods used in a number of institutions as reported by their presidents, and methods used by the department heads in the University of Illinois; also discusses recommendations.
- 113. Butler, N. M. Scholarship and Service. 1921.
 College and University Teaching, p. 133-140.
 (Reprint from Annual Report, 1914.) Scribner's Sons, N. Y.
 Points out the need for, and kind of, supervision of the younger men on the staff.
- 114. Carnegie Foundation for the Advancement of Teaching. College Government and the Teacher's Salary. Fourteenth Annual Report, p. 27-31.

 Urges a sincere and critical statement of the results obtained as the basis for increase in expenditures, including salaries.
- 115. Cooke, M. L. Academic and industrial efficiency. Carnegie Foundation for the Advancement of Teaching. Bulletin No. 5, 1910.

- P. 21-29, under "The college teacher as a producer" discusses the efficiency of the teaching staff by such means as functional management, elimination of the unfit, tools to work with, personal relation to work, etc.
- 116. Eliot, C. W. University Administration, 1908, p. 150-151. (Houghton-Mifflin, Boston, 1908.) Mentions the effect of the elective system upon the scholarship of teachers.
- 117. Eliot, C. W. Ibid., p. 110.

 Treats the responsibility of the faculty to exercise control over methods of instruction.
- 118. Eliot, C. W. Ibid., p. 185-6.

 Mentions the value of the association of the assistant with the professor as preparation.
- 119. Foster, W. T. Scientific versus personal distribution of college credits. Popular Science Monthly, April, 1911, p. 388-408.
 Gives the distribution of grades for various subjects in Harvard, University of California, University of Missouri, and proposes a scientific administration of credits.
- 120. Gavit, J. P. College, 1925, p. 196-8, 204. (Harcourt Brace & Co.) Suggests a routine rating of the members of the faculty by students.
- 121. Haggerty, M. E., and others. Cooperation at the University of Minnesota. The Educational Record, Vol. 7, No. 2, July, 1926, p. 3-20. Gives full report of the cooperative research, including: efficiency of instructors in large classes, faculty instruction and conferences.
 - 122. Hopkins, L. B. Personnel administration in colleges. The Educational Record, Vol. 7, No. 3, July, 1926, p. 175.
 Includes among personnel administration the method and basis of the selection of instructors; also what is being done to help teachers improve their methods of instruction.
 - 123. Jones, E. S. Suggestion for teacher measurement. School and Society, 6: 321-2, Sept. 15, 1917.

Suggests the use of tests given to students as a measure of the effectiveness of the teacher's work.

- 124. Kelly, F. J. Scientific method in college administration and college teaching. School and Society 20: 390-6, Sept. 27, 1924.
 Discusses the aims of the college of arts and sciences, the evaluation of college instruction, and the rating of college teachers.
- 125. Kelly, F. J. Report of the Committee on Educational Survey of the University of Pennsylvania, 1924. Teaching load, pp. 21-23; 67-74.
- 126. Kirkland, J. H. Conditions of efficient faculty service. Religious Education, 9: 490-6, Oct., 1914.
 Discusses five conditions: preliminary training, remuneration, tenure of office and freedom, share in control, and breadth of sympathy.
- 127. Lefevre, A. The organization and administration of a state's institutions of higher education. P. 213-22. Von Boeckmann-Jones Co., Austin, Texas.
 Points out the necessity for scrutiny and estimate of the results of each member of the staff, and elimination of the unfit.
- 128. Main, H. G. Improvement of the personnel of faculties. Religious Education, 7: 348-62, Oct., 1912.
 Sets forth the aims of the liberal arts college and considers the improvement of the personnel as a whole insofar as it advances these aims.
- 129. Pace, E. A. The training of the college teacher.

 The Educational Record, Vol. 7, No. 3, July, 1926, p. 131-148. (Includes discussion by R. M. Hughes and A. E. Randall.)

 The present status was discussed and it was proposed that the present conditions be determined through questionnaire or otherwise.
- Phelps, W. L. Teaching in school and college, 1918, p. 67-93.

Gives his personal opinion on the efficiency of college teaching.

The Macmillan Company.

- 131. Robinson, M. L. Need of supervision in college teaching. School and Society, 2: 514-19, Oct. 9, 1915.
 Suggests the need for supervision but offers no program.
- 132. Scott, Walter D. Occupational description of our faculty positions. American Association of University Professors, Vol. 7, No. 7, p. 37-41, 1921. Also School and Society, 14: 293-6, October 15, 1921.
 Discusses the amount of time devoted to various activities as instruction, administration, research, etc.
- 133. Slosson, E. E. Grading professors. Independent 70: 836-9, April 20, 1911. Reviews surveys that show the diversity of grades given students by the several members of the instruction staff.
- 134. Thwing, C. F. History of education in the United States. Houghton Mifflin Co., 1910. Chapter VI, The teacher and teaching.
 Gives the qualifications of a good teacher; causes of poor teaching; growth of the teacher.
- 135. U. S. Bureau of Education. Bulletin, 1917, No. 19. Report of a survey of the University of Nevada. P. 99-107, Teaching load.
- 136. U. S. Bureau of Education. Bulletin, 1918, No. 30. Resources and standards of colleges of arts and sciences, Capen, S. P.

Teaching hours of faculty members, p. 64.
 Training of faculty members, p. 60.

- Time of faculty members devoted to instruction, p. 54, 58.
- 137. U. S. Bureau of Education. Bulletin, 1918, No. 31.
 The educational system of South Dakota.
 Teaching load, pp. 276-279.

Ibid. Bulletin, 1922, No. 36. Report of a survey of the University of Arizona. Chap. IV. The teaching load, p. 41-46.

- 138. U. S. Bureau of Education. Bulletin, 1919, No. 15.
 The adjustment of the teaching load in a university—Koos, L. V.
 Professional activities other than instruction and administrative, p. 17-20.
 Personal research, p. 15-16.
 Total teaching time, p. 8-10.
 Time spent in all non-instructional activities, p. 10-15.
 (Study is confined to University of Washington.)
- 139. Vincent, G. E. Supervision of younger teachers in a university. Transactions: National Association of State Universities. Vol. 14, 1916, p. 134-136. Discussion, p. 136-140. Presents lack of supervision, and suggests methods, as visiting classes, and frequent conferences.

F

GROWTH THROUGH PROFESSIONAL ORGANIZATIONS AND PROFESSIONAL PUBLICATIONS

140. American Council of Learned Societies Devoted to Humanistic Studies. Bulletins, No. 1-4 (1920– 1925).

Constituent Societies:

American Philosophical Society (1727).

American Academy of Arts and Sciences (1780).

American Antiquarian Society (1812).

American Philological Association (1879).

Modern Language Association of America (1883).

American Historical Association (1884).

American Economic Association (1885).

American Political Science Association (1906).

American Sociological Society (1905).

See publications. Serves as a clearing-house for the exchange of information between

the societies, secures funds for publication, and awards grants in aid of research.

- 141. Brooklyn Daily Eagle Almanac. 1926. Under educational and scientific societies, p. 147–151, gives national and international associations with officers and their addresses.
- 142. Caullery, M. Universities and scientific life in the United States, 1922. (Translated by J. H. Woods and E. Russell.) Chap. XVIII, p. 219—234. (Harvard Univ. Press, Cambridge, Mass.) Refers to the role played by the following professional organizations:

The American Philosophical Society.

The American Academy of Arts and Sciences.

The National Academy of Sciences.

The American Association for the Advancement of Science.

- 143. Curtis, W. C. Unionization from the standpoint of a university teacher. Educational Record, 60: 91-105, Sept., 1920. (Presents the affirmative side of the question.)

 Considers whether the American Association of University Professors should perfect an organization to secure rights and recognition, or merely investigate abuses. The rights of the professorate are recited.
- 144. Curtis, W. C. Comment upon the articles of Professor Lovejoy and Dean Russell (on unionization). Educational Record, 60: 335-341, Nov., 1920.

 (See comment on 143.)
- 145. Dewey, J. The American Association of University Professors. Science, N. S., 41: 147-151, Jan. 29, 1915.
 Presents the values to be derived from association; also the ungrounded fear of "trade unionism."
- 146. Eliot, C. W. University administration. 1908.
 P. 119-124. Houghton-Mifflin, Boston, 1908.
 Mentions faculty meetings as means of educational improvement and intellectual intimacy.

- 147. Engineering Foundation. Organized 1914.

 Functions are to organize, administer, and aid cooperative researches and investigations among the constituent engineering societies. See reports.
- 148. Kelly, R. L. Tendencies in college administration. 1925, p. 31-37. Surveys the field of voluntary professional associations organized for the exchange of ideas and experience and the promotion of common ends.
- 149. Lovejoy, A. O. Teachers and trade-unions. Educational Record, 60: 106-119, Sept., 1920. (Presents the negative side of the question.) See comments under No. 143.
- 150. Lovejoy, A. O. Better organization of teachers without unionization. Educational Record, 60: 329-335.
 See comments under No. 143.
- 151. MacDonald, W. Shall professors form a union? Nation, 101: 621-622, Nov. 25, 1915. See comments under No. 143.
- 152. National Research Council. Reports, 1922-23.
 Gives the divisions and committees, and the cooperative activities in which each is engaged.
- 153. U. S. Bureau of Education. Educational directory, 1926, p. 96-123.
 Contains a list of educational boards, societies and associations with offices and names and addresses of presidents and secretaries.
- 154. U. S. Bureau of Education. Educational directory, 1926. Contains a list of educational periodicals with publishers.
- 155. World Almanac and Book of Facts, 1926.
 Under associations and societies in the United States, p. 418-432, includes professional associations and societies, with officers and their addresses.
- 156. See also publications of such organizations as: National Association of State Universities.

Association of American Universities.
Association of Urban Universities.
Association of American Colleges.
American Council on Education.
American Association of University Professors.
American Association of University Women.

157. See also publications of such professional organizations as:

American Medical Association.

American Bar Association.

American Institute of Dental Teachers.

Conference of Theological Seminaries of the United States and Canada.

American Conference of Pharmaceutical Faculties.

Society of Civil Engineers.

American Institute of Mining Engineers.

American Society of Mechanical Engineers.

American Institute of Electrical Engineers.

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Costs, see College.

Curriculum, The College, and Vocational Guidance, Ben D. Wood, XI, 3; Organization of the College.—Reports and discussion: Clyde Furst, Robert L. Kelly, VII, 2; R. L. Kelly, Alexander Meiklejohn, R. F. Scholz, George B. Cutten, IX, 2;† Unity in the, R. L. Kelly, X, 4; The, in an Effective College, Leon B. Richardson, XII, 3.

Distribution of Colleges, John M. Thomas, R. L. Kelly, VII, 4. Entrance to ('ollege in Massachusetts, Clyde Furst, IX, 4; Re-

quirements for College, and Graduation, Clyde Furst, X, 3.

Faculty and Student Scholarship, Frank Aydelotte, X, 3; Frances
G. Bernard, Robert C. Brooks, John S. P. Tatlock, XII, 3.

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Graduate Schools of America, A Study of the, R. M. Hughes, XI, 3.†

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Student Migration, R. L. Kelly, VI, 3, Geo. F. Zook, XI, 3.

Student Mortality, Andrew F. McLeod, E. D. Eaton, III, 3.

Vocational Distribution of College Graduates, R. L. Kelly, VI, 3; Guidance—see Curriculum.

† Reprint.

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